# For Publication

# Cabinet Member for Town Centre & Visitor Economy Revenue Budgets 2017/18 to 2022/23

| Meeting:           | Cabinet                         |
|--------------------|---------------------------------|
| Date:              | 19 <sup>th</sup> December 2017  |
| Cabinet portfolio: | Town Centre & Visitor Economy   |
| Report by:         | Director of Finance & Resources |

### For publication

#### **1.0** Purpose of report

- 1.1 To consider the probable outturn for the current financial year; and
- 1.2 To consider the draft budget for 2018/19.

#### 2.0 Recommendations

- 2.1 That the probable outturn for the current financial year be considered.
- 2.2 That the draft estimates for 2018/19 and future years be considered.

### 3.0 Probable 2017/18

- 3.1 The Probable Outturn for the current financial year is a surplus of  $\pounds 245,860$ , a decrease in the surplus of  $\pounds 172,000$  or 41.2% on the original estimate of  $\pounds 417,860$ .
- 3.2 The main reasons for the decreases are summarised below:



| Increase /<br>(Decrease)<br>£'000 |
|-----------------------------------|
|                                   |
| (59)                              |
| 100                               |
| (20)                              |
| (160)                             |
| 26                                |
| 7                                 |
| 10                                |
| (26)                              |
| (47)                              |
| 56                                |
| 16                                |
| (20)                              |
| (102)                             |
| 144                               |
| 19                                |
| 62                                |
| 11                                |
| 23                                |
| 115                               |
| (9)                               |
| 146                               |
| 49                                |
| (23)                              |
| 172                               |
|                                   |

# Table 1 – Significant Variances Original toProbable 2017/18

A detailed list of variances is shown at **Annexe 4**.

# 4.0 Draft Estimates 2018/19

- 4.1 The 2018/19 budget estimate is a surplus of £181,110, this is a decrease in surplus of £236,750 or 56.7% on the original estimates of £417,860.
- 4.2 The most significant variances include:

| •••• <u>j</u>                            |                                   |  |  |  |
|--|-----------------------------------|--|--|--|
| Description                              | Increase /<br>(Decrease)<br>£'000 |  |  |  |
| Changes to controllable budgets:         |                                   |  |  |  |
| General Salaries – incl pay award etc    | 6                                 |  |  |  |
| Premises Energy, Water & Insurances      | (30)                              |  |  |  |
| Business rate increases                  | 112                               |  |  |  |
| Half Marathon costs                      | 5                                 |  |  |  |
| Saltergate – closure of multi-storey     | (36)                              |  |  |  |
| Car Parking reduced fees and charges     | 16                                |  |  |  |
| CCTV External Monitoring Fees            | 16                                |  |  |  |
| Cultural Venues increased supplies and   | 19                                |  |  |  |
| services (new bar & artist fees etc.)    | 19                                |  |  |  |
| Cultural Venues increased income and     | (23)                              |  |  |  |
| services (new bar/fees & productions)    |                                   |  |  |  |
| Reduction to Renewals contributions      | (26)                              |  |  |  |
| Markets refuse collection charges        | (7)                               |  |  |  |
| Markets reduced rents                    | 56                                |  |  |  |
| Market Hall Café reduced expenses        | (78)                              |  |  |  |
| Market Hall Café reduced sales           | 99                                |  |  |  |
| Markets Hall increased rents & recharges | (10)                              |  |  |  |
| Pavements general premises increase      | 45                                |  |  |  |
| Pavements increased rents & recharges    | (23)                              |  |  |  |
| Town Centre Properties increase rents    | (23)                              |  |  |  |
| Vicar Lane reduced rent (head rent)      | 75                                |  |  |  |
| Other Minor Variations                   | (16)                              |  |  |  |
| Changes to controllable budgets          | 177                               |  |  |  |
| Change in support service recharges      | 28                                |  |  |  |
| Changes in Asset Charges                 | 32                                |  |  |  |
| Overall decrease in surplus              | 237                               |  |  |  |

# Table 2 – Significant Variances Original 2017/18 toOriginal 2018/19

A detailed list of variances is shown at **Annexe 5**.

- 4.3 The following budget assumptions have been used to produce the draft budgets.
  - Pay award of 2% for each of the years 2018/19 to 2022/23
  - Inflation rates
    - > 3.5% Gas & Electricity 2018/19 & 3% for all future years

- General RPI 3.5% in 2018/19 and then 3.0% 2019/20 onwards.
- General CPI 2.3% in 2018/19 and then 2% 2019/20 onwards
- Rates 3.7% in 2018/19, 3.5% in 2019/20 and 3.0% onwards.
- Fees & Charges minimum uplift of 3%
- 4.4 The budgets in this report are the first draft estimates which may need to be amended and refined before the final budget report is presented to Cabinet in February.

### 5.0 Growth Requests

5.1 No growth requests have been received at this time.

# 6.0 Medium Term Budget Issues

6.1 Forecast budgets for 2019/20 to 2022/23 have been included in annexes 1 to 3. Other than a provision for known inflationary pressures, there are no other issues to report.

### 7.0 Risk management

7.1 There are a number of significant risks inherent in any budget forecasting exercise and the risks increase as the period covered increases.

# 8.0 Equalities Impact Assessment (EIA)

8.1 The budget process and forecasts produced do not require an EIA but any decisions to vary budgets and service provision may require EIAs specific to those options.

# 9.0 Recommendations

- 9.1 That the probable outturn for the current financial year be considered.
- 9.2 That the draft estimates for 2018/19 and future years be considered.

### **10.0** Reasons for recommendations

10.1 To enable the Council to set a balanced budget for 2018/19.

| Glossary of Terms |                      |  |
|-------------------|----------------------|--|
| RPI               | Retail Price Index   |  |
| CPI               | Consumer Price Index |  |

# **Decision information**

| Key decision number                 | 764                                  |
|-------------------------------------|--------------------------------------|
| Wards affected                      | All                                  |
| Links to Council Plan<br>priorities | To provide value for money services. |

# **Document information**

| <b>Report</b> author                                       |  | Contact number/email                                      |  |  |
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| Background documents                                       |  |   |  |  |
| These are unpublished works which have been relied on to a |  |   |  |  |
| material extent when the report was prepared.              |  |   |  |  |
|  |  |   |  |  |
| Annexes to the report                                      |  |   |  |  |
| Annexe 1   | Budget su                                    | mmary by programme area                                   |  |  |
| Annexe 2   | Detailed estimates by programme area         |   |  |  |
| Annexe 3   | Subjective analysis                          |   |  |  |
| Annexe 4   | Variances – this year's original estimate to |   |  |  |
|  | revised                                      |   |  |  |
| Annexe 5   |  | <ul> <li>this year's original estimate to next</li> </ul> |  |  |
|  | year's                                       |   |  |  |